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Investor Presentation

TOKYO MILAN NEW DELHI LOS ANGELES
FUELING ADVERTISING INNOVATION

November 2021

SAFE HARBOR

This presentation contains forward-looking statements. These statements may relate to, but are not limited to, expectations of future operating results or financial performance, market size and growth opportunities, the calculation of certain of our key financial and operating metrics, capital expenditures, plans for future operations, competitive position, technological capabilities, and strategic relationships, as well as assumptions relating to the foregoing. Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified. In some cases, you can identify forward-looking statements by terminology such as “may,” “will,” “should,” “could,” “expect,” “plan,” “anticipate,” “believe,” “estimate,” “predict,” “intend,” “potential,” “would,” “continue,” “ongoing” or the negative of these terms or other comparable terminology. You should not put undue reliance on any forward-looking statements. Forward-looking statements should not be read as a guarantee of future performance or results and will not necessarily be accurate indications of the times at, or by, which such performance or results will be achieved, if at all.

Forward-looking statements are based on information available at the time those statements are made and/or management’s good faith beliefs and assumptions as of that time with respect to future events and are subject to risks and uncertainties that could cause actual performance or results to differ materially from those expressed in or suggested by the forward-looking statements. In light of these risks and uncertainties, the forward-looking events and circumstances discussed in this presentation may not occur and actual results could differ materially from those anticipated or implied in the forward-looking statements. These risks and uncertainties include, but are not limited to, our dependence on the overall demand for advertising and the channels we rely on; our existing customers expanding their use of our platform; our ability to maintain and expand access to valuable ad impressions; our ability to maintain and expand access to spend from buyers, including a limited number of DSPs, agencies, and advertisers; any rejection of digital advertising by consumers, through opt-in, opt-out or ad-blocking technologies or other means; and any failure to make the right investment decisions in our platform, or if we fail to innovate and develop new solutions that are adopted by publishers and buyers. Moreover, we operate in a competitive and rapidly changing market, and new risks may emerge from time to time. Additional information about risks and uncertainties associated with our business are disclosed in our reports filed from time to time with the Securities and Exchange Commission, including our most recent Form 10-K and any subsequent filings on Forms 10-Q or 8-K, available on our investor relations website at <https://investors.pubmatic.com> and on the Securities and Exchange Commission website at www.sec.gov. All information in this presentation is as of November 9, 2021. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by law.

In addition to financial information presented in accordance with U.S. generally accepted accounting principles (“GAAP”), this presentation includes certain non-GAAP financial measures, including adjusted EBITDA and adjusted EBITDA margin. We believe that this information can assist investors in evaluating our operational trends, financial performance, and cash generating capacity. These non-GAAP measures are presented for supplemental informational purposes only and should not be considered a substitute for financial information presented in accordance with GAAP. These non-GAAP measures have limitations as analytical tools. For example, other companies may calculate non-GAAP metrics differently or may use other metrics to evaluate their performance, all of which could reduce the usefulness of our non-GAAP financial metrics as tools for comparison. They should not be considered in isolation or as a substitute for analysis of other GAAP financial measures. A reconciliation of these measures to the most directly comparable GAAP measures is included at the end of this presentation.

This presentation contains statistical data, estimates and forecasts that are based on independent industry publications or other publicly available information, as well as other information based on our internal sources. This information involves many assumptions and limitations, and you are cautioned not to give undue weight to these estimates. We have not independently verified the accuracy or completeness of the data contained in these industry publications and other publicly available information. Accordingly, we make no representations as to the accuracy or completeness of that data nor do we undertake to update such data after the date of this presentation.

The trademarks included herein are the property of the owners thereof and are used for reference purposes only.

FOUNDER-LED MANAGEMENT TEAM WITH PROVEN TRACK RECORD

EXECUTIVE TEAM WITH 100+ YEARS OF INDUSTRY EXPERIENCE



Rajeev Goel
Co-Founder & CEO, **iab.**
Director



Steve Pantelick
Chief Financial Officer



Amar Goel
Founder, Chief Innovation
Officer & Chairman



Mukul Kumar
Co-Founder & President,
Engineering



Paulina Klimenko
Chief Growth Officer



Jeffrey Hirsch
Chief Commercial Officer



John Sabella **iab.**
Chief Technology Officer



Nishant Khatri
SVP, Product Management



Johanna Bauman
Chief Marketing Officer



Thomas Chow
General Counsel & Secretary



Lorrie Dougherty
SVP, Human Resources

SUPPORTED BY EXPERIENCED BOARD MEMBERS



Naren Gupta
NEXUS
VENTURE PARTNERS
Red Hat (Board)
TIBCO (Board)



Eric Carlborg
AUGUST CAPITAL
FTD (Former CFO)



Cathie Black
HEARST magazines (Former President)
USA TODAY (Former President)



Susan Daimler
Zillow
SEATGURU
by TripAdvisor

MISSION

**PubMatic Fuels the Endless Potential
of Internet Content Creators**

OUR CORE BELIEFS

1

All advertising will become digital, and all digital advertising will become programmatic

2

Ad-supported Open Internet will thrive

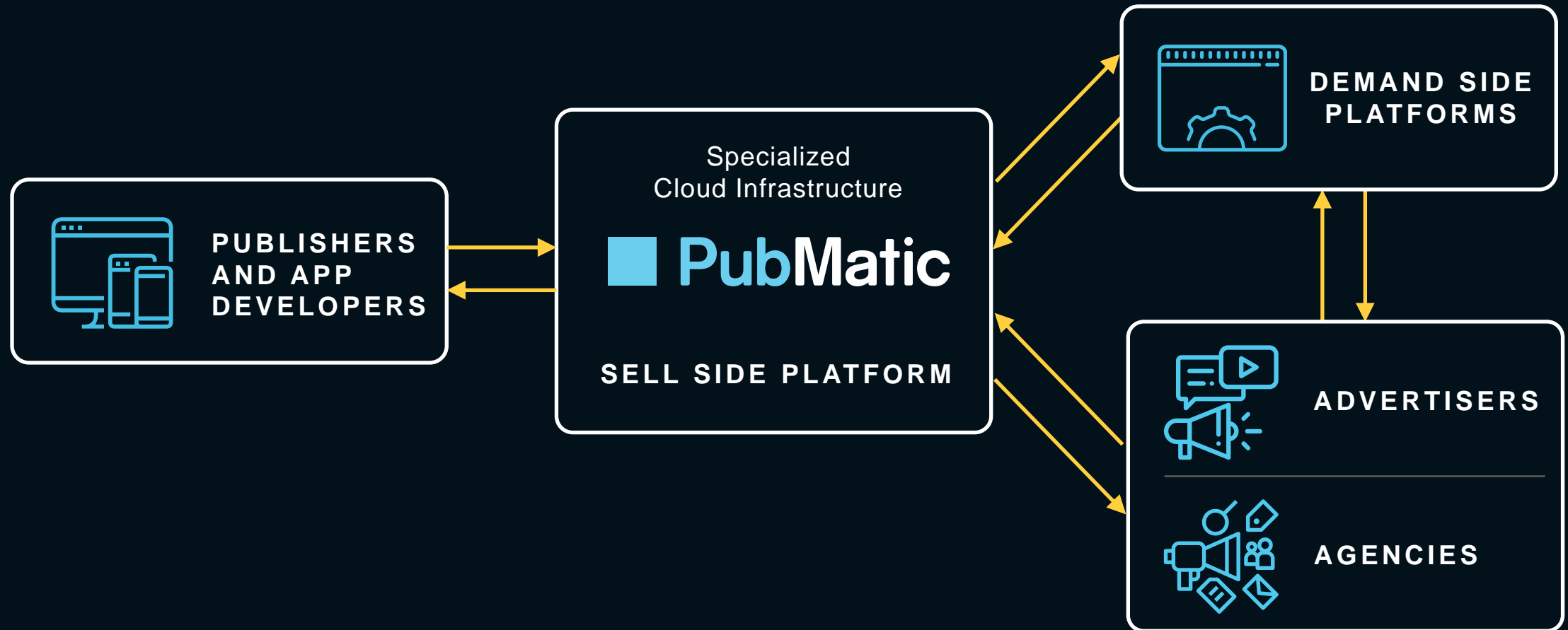
3

Omnichannel platforms will win vs. point solutions

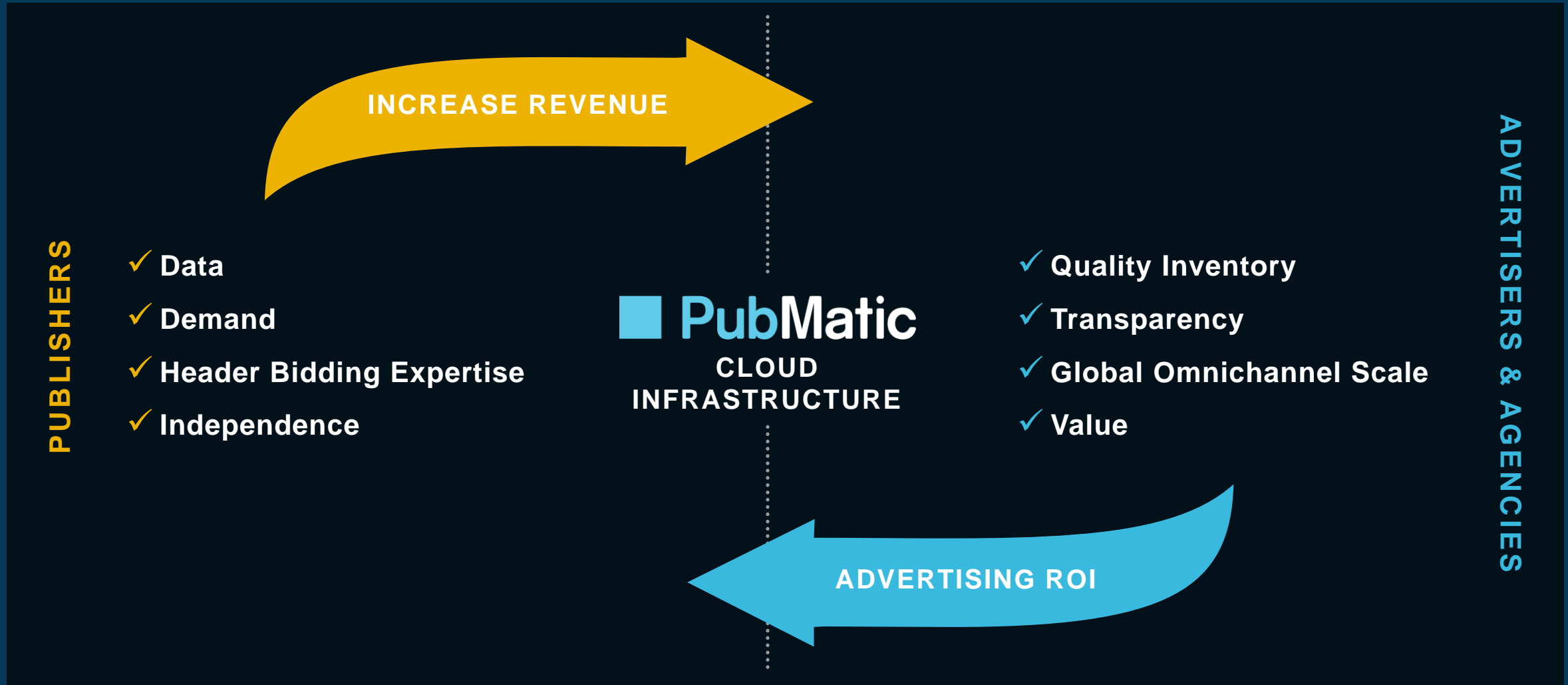
4

Long term success requires differentiated infrastructure

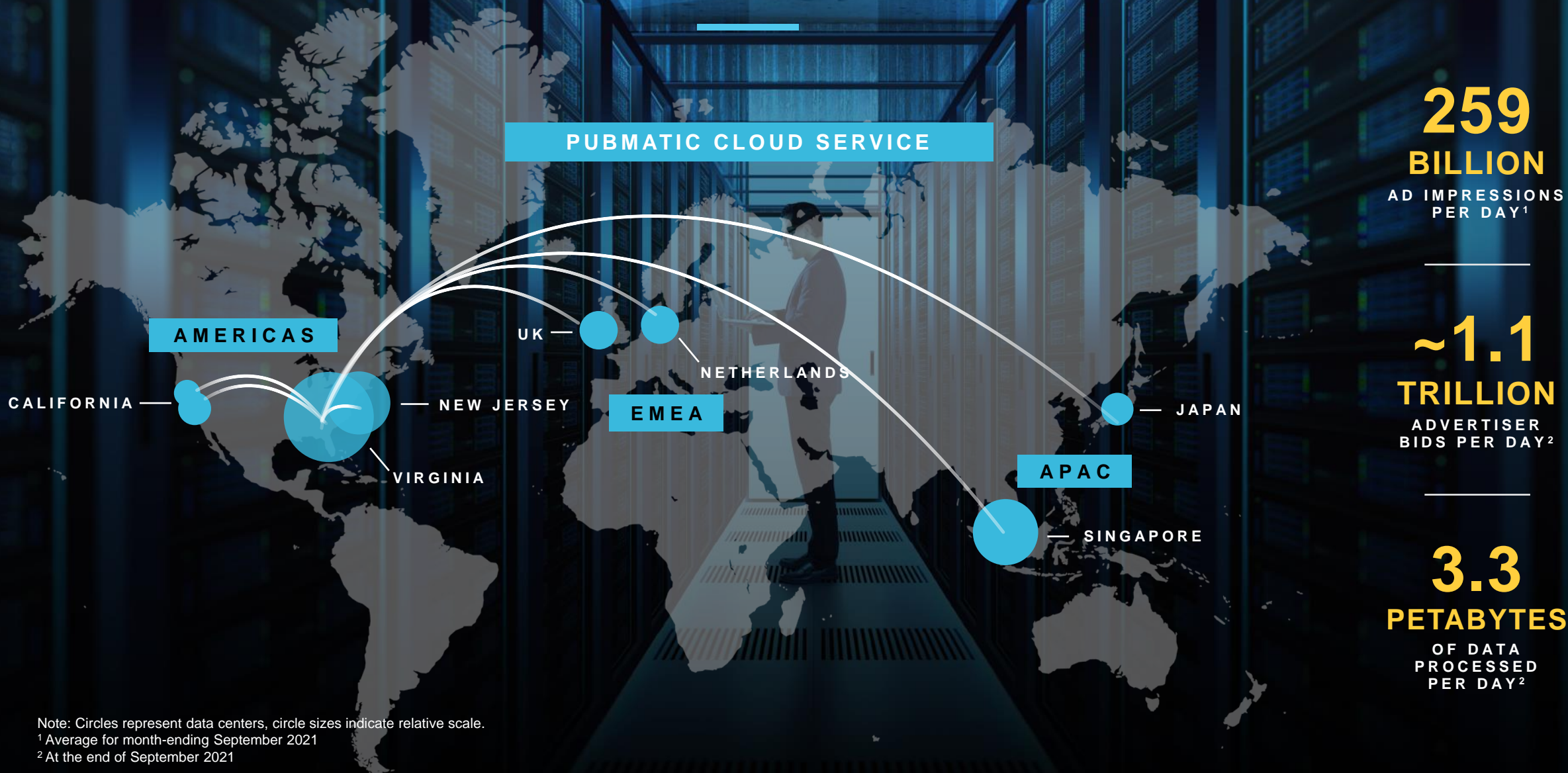
OUR ROLE IN THE DIGITAL ADVERTISING ECOSYSTEM



KEY BENEFITS OF OUR CLOUD INFRASTRUCTURE FOR DIGITAL ADVERTISING



SPECIALIZED INFRASTRUCTURE TO POWER DIGITAL ADVERTISING

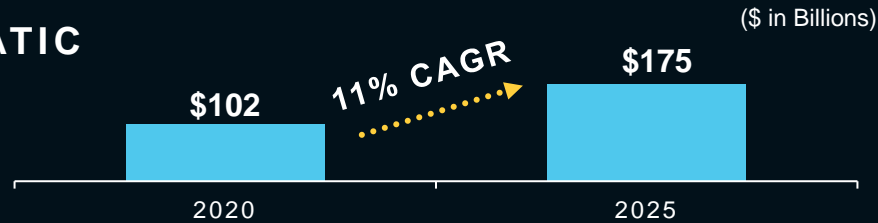


SIGNIFICANT TAILWINDS DRIVE GROWTH IN DIGITAL AD SPEND

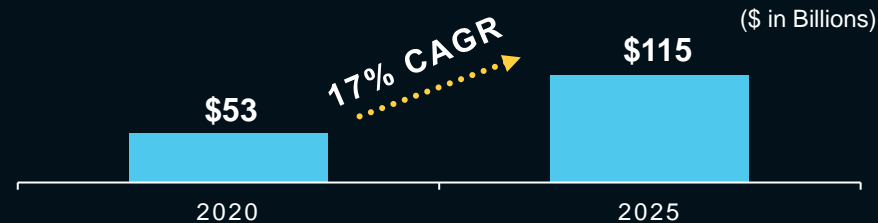
GLOBAL DIGITAL AD SPEND



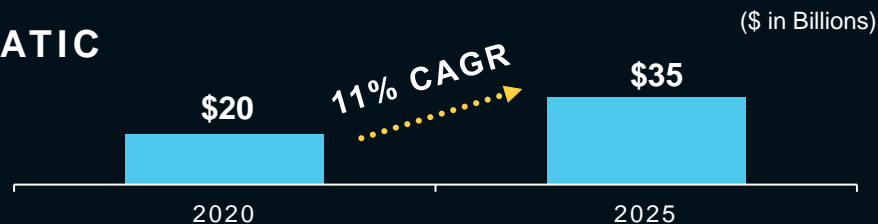
MOBILE PROGRAMMATIC AD SPEND



DIGITAL VIDEO PROGRAMMATIC AD SPEND (EX. OTT / CTV)



CTV/OTT PROGRAMMATIC AD SPEND



ACCELERATED DIGITAL TRANSFORMATION:

- Offline to online conversion
- Increased consumer time online

Source: eMarketer, Magna Global report commissioned by PubMatic. Note: All figures are excluding search, email, and online classifieds.

KEY DYNAMICS OF OUR MARKET OPPORTUNITY



Elevated Digital Ad Spend



Rise of OTT/CTV



Explosion of Programmatic Header Bidding



**Buyer Ad Spend Consolidating onto Fewer
Sell Side Platforms**



**Protecting Consumer Privacy and Shift
Away from Cookies**

**Four Consecutive
Quarters of
Exceptional Results**

50%+

**ORGANIC REVENUE
GROWTH YOY**

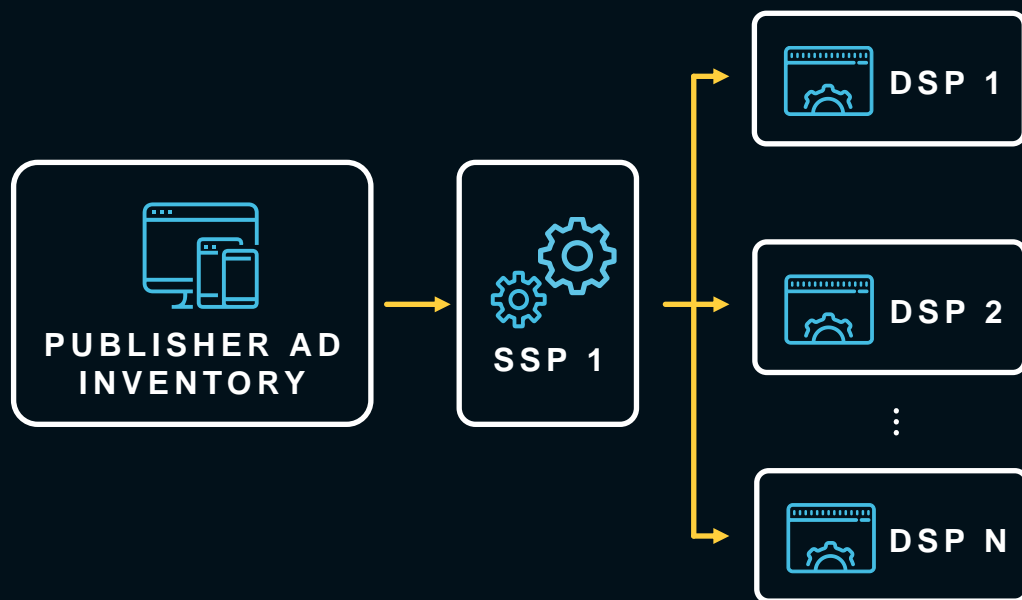
30%+

**ADJUSTED EBITDA¹
MARGIN**

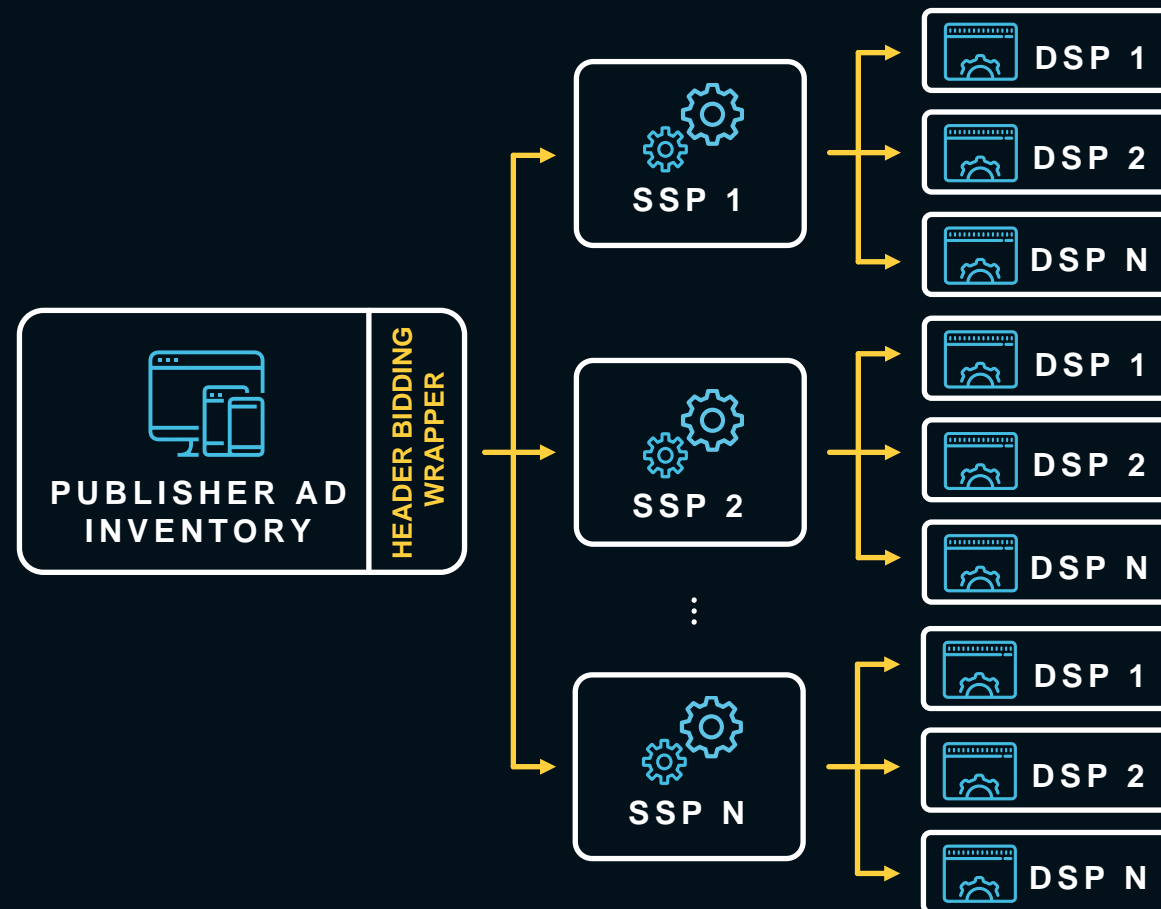
¹ Adjusted EBITDA Margin is a non-GAAP measure. A reconciliation of Adjusted EBITDA to net income is provided on slide 24.

HEADER BIDDING INCREASES IMPRESSION VOLUMES AND COSTS

PRIOR TO HEADER BIDDING



AFTER HEADER BIDDING



OUR COMPETITIVE DIFFERENTIATORS



**Specialized cloud
infrastructure for
digital advertising**

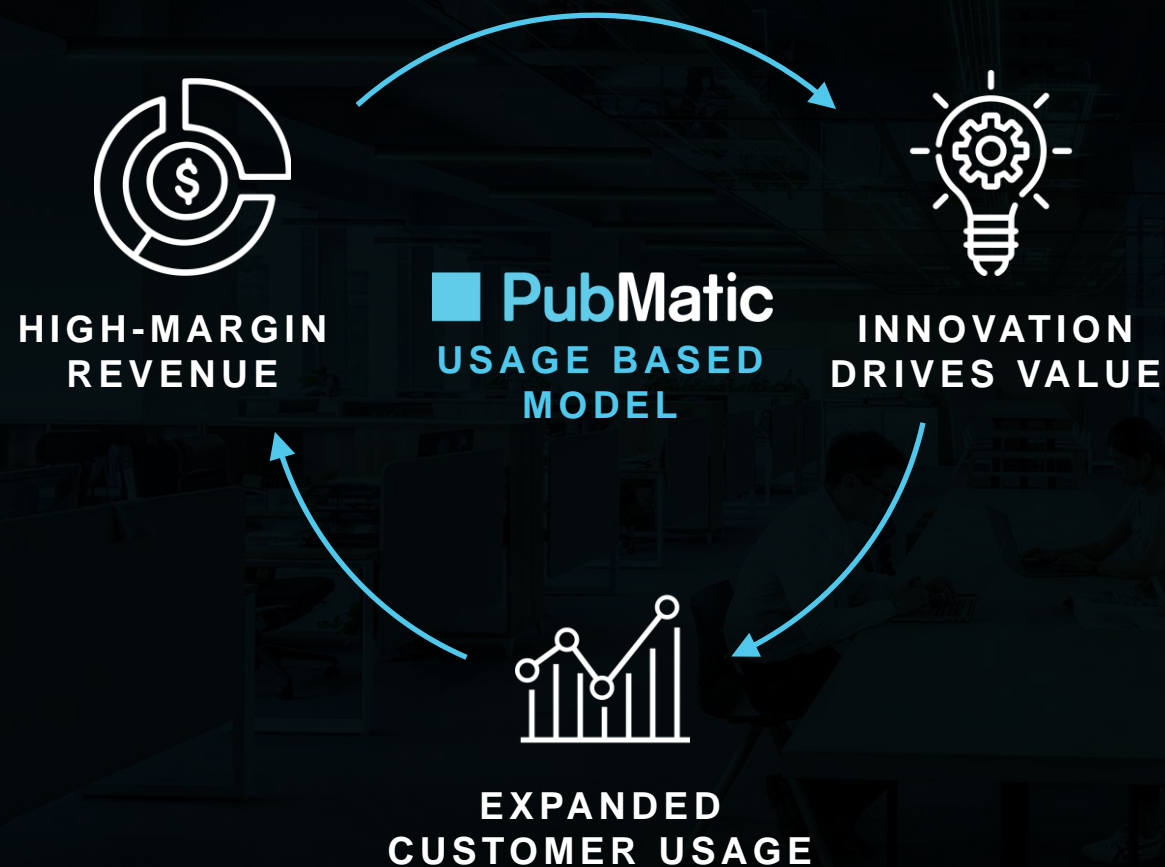


**Transparent
business model
based on usage**



**Leader in
buyer ad spend
consolidation**

GROWING MARKET SHARE VIA THE PUBMATIC FLYWHEEL



BUYERS
CONCENTRATE
HIGHER SHARE OF
BUDGETS ON OUR
PLATFORM

PUBLISHERS
MONETIZE MORE
INVENTORY AT
HIGHER CPMs

EXPANDING USAGE WITH BUYERS VIA SUPPLY PATH OPTIMIZATION



**WORKFLOW
AUTOMATION**



**DATA & AUDIENCE
SOLUTIONS**



**INVENTORY
QUALITY**



**TRANSPARENT
INFRASTRUCTURE**

**SUPPLY PATH
OPTIMIZATION
DEALS ARE
DRIVING MORE
SPEND THROUGH
PUBMATIC**

ADVERTISERS

P&G



WILLIAMS
SONOMA

AGENCIES



IPG

HAVAS

dentsu

WPP



DSPs

theTradeDesk



xandr

AMOBEE

**verizon
media**

LEADING PUBLISHERS CHOOSE PUBMATIC



**CUSTOMER
ALIGNMENT**



**SUPERIOR
MONETIZATION**



**OMNICHANNEL
PLATFORM**



**RAPID
INNOVATION**



Note: The logos on this page represent both revenue generating customers and recently signed (not yet revenue generating) customers.

EXPANDING USAGE WITH PUBLISHERS VIA LAND & EXPAND STRATEGY

SUPERIOR PERFORMANCE



DESKTOP
DISPLAY



MOBILE
WEB



MOBILE
APP



DIGITAL
VIDEO



CTV

INVENTORY EXPANSION



OPENWRAP



IDENTITY
HUB



AUDIENCE
ENCORE



PMPs

PRODUCT EXPANSION

INCREASED CPMs

GROWING OUR OPPORTUNITY VIA INNOVATION IN AUDIENCE ADDRESSABILITY



**KNOWN
IDENTITY**



 **PubMatic**
IDENTITY
HUB



**FIRST-PARTY
DATA**



 **PubMatic**
AUDIENCE
ENCORE



**CONTEXTUAL
SIGNALS**



 **PubMatic**
CONTEXTUAL
SIGNALS

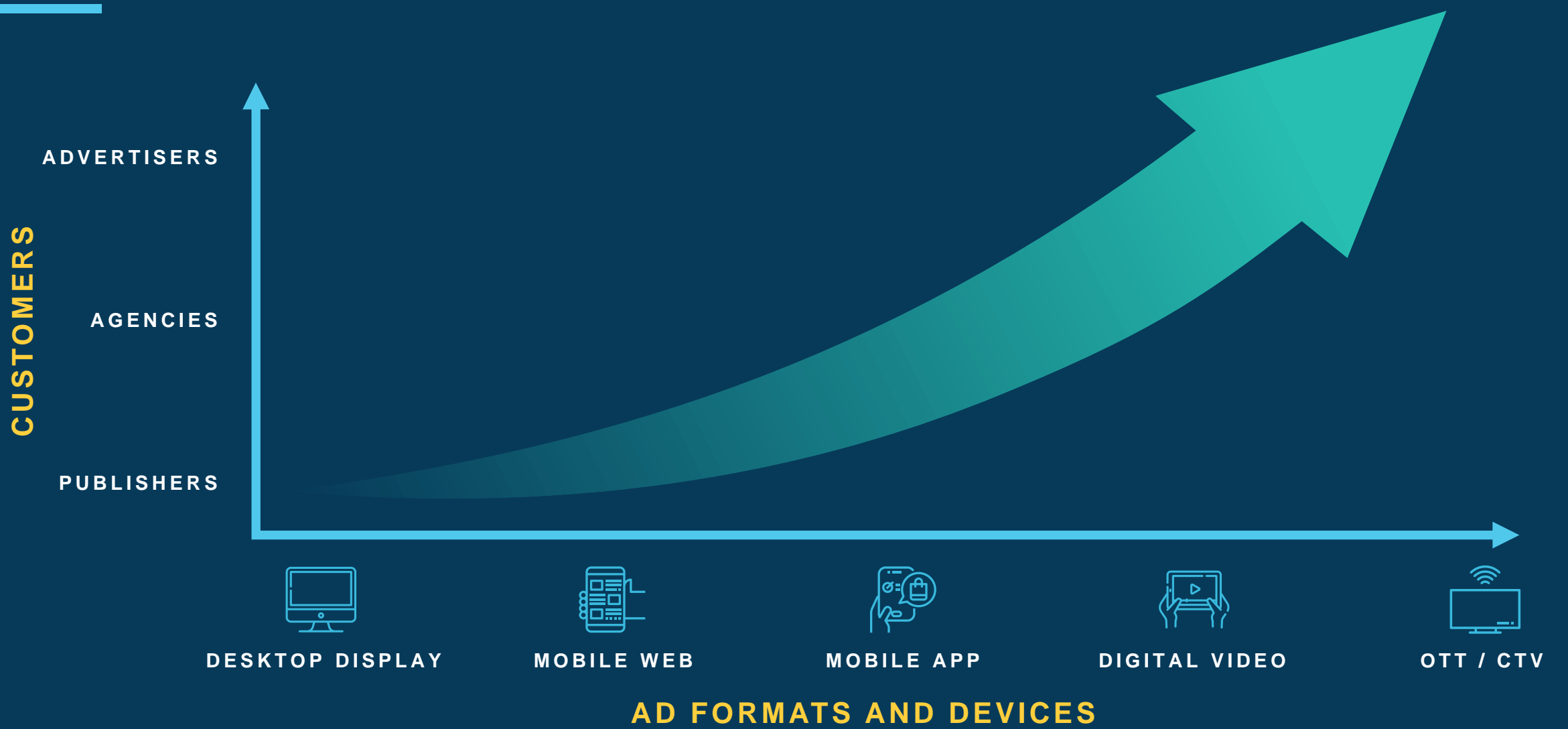


**SANDBOX
SOLUTIONS**



W3C[®]
PARTNERSHIP

MULTIPLE GROWTH DRIVERS INCREASE UTILIZATION OF OUR CLOUD INFRASTRUCTURE



Note: Chart does not depict underlying data, but is intended to illustrate the Company's beliefs regarding the extension of its infrastructure to additional ad formats and customer types as a driver of its addressable market and growth.

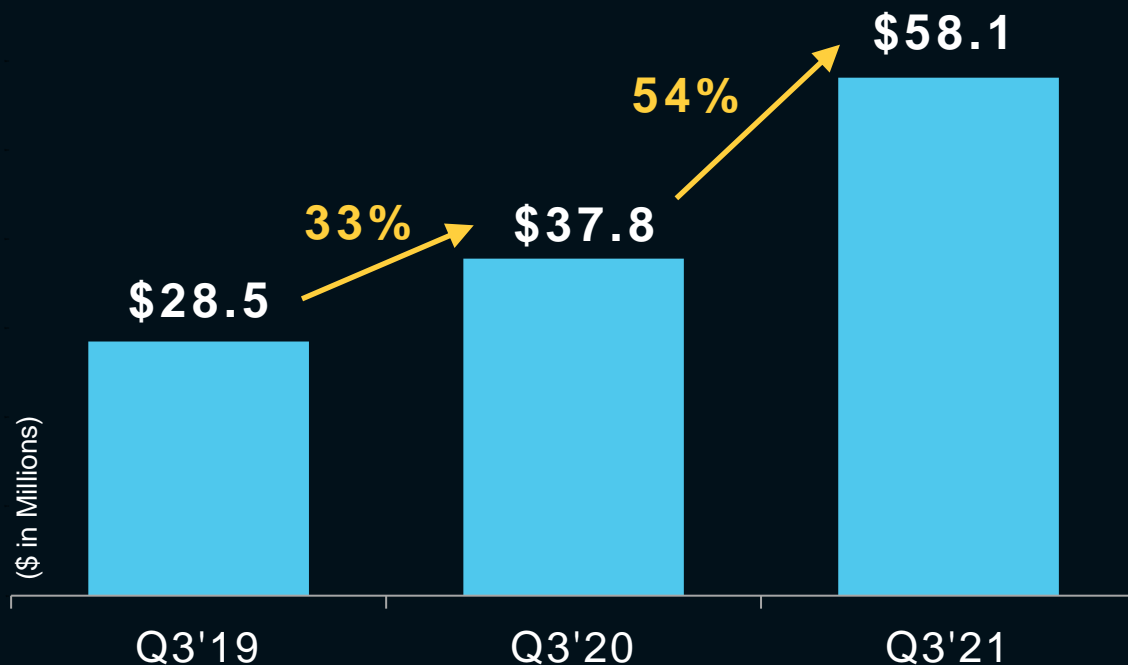
Financial Overview

FINANCIAL GROWTH DRIVERS

- 1 | Scaled Global Business**
- 2 | Usage-Based Business Model**
- 3 | High Gross Margins**
- 4 | Highly Efficient Business Model**
- 5 | Consistently Generate Cash Flow**

Q3 2021 FINANCIAL HIGHLIGHTS

REVENUE



YOY REVENUE GROWTH

54%

YOY NET INCOME GROWTH

117%

YOY ADJUSTED EBITDA GROWTH¹

81%

¹ Adjusted EBITDA is a non-GAAP measure. A reconciliation of Adjusted EBITDA to net income is provided on slide 24.

STRONG ADVERTISER SPEND GROWTH IN Q3 2021



ADVERTISERS
PLACING ADS ON
OUR PLATFORM

60,000+



Click to add text

YOY GROWTH OF
OF ADVERTISERS
SPENDING MORE
THAN \$1,000

40%+



YOY AD SPEND
GROWTH OF TOP 10
AD VERTICALS

70%+

STRONG REVENUE GROWTH ACROSS CHANNELS IN Q3 2021



YOY MOBILE &
OMNICHANNEL VIDEO¹
REVENUE GROWTH

64%



YOY CTV REVENUE
GROWTH

7X+



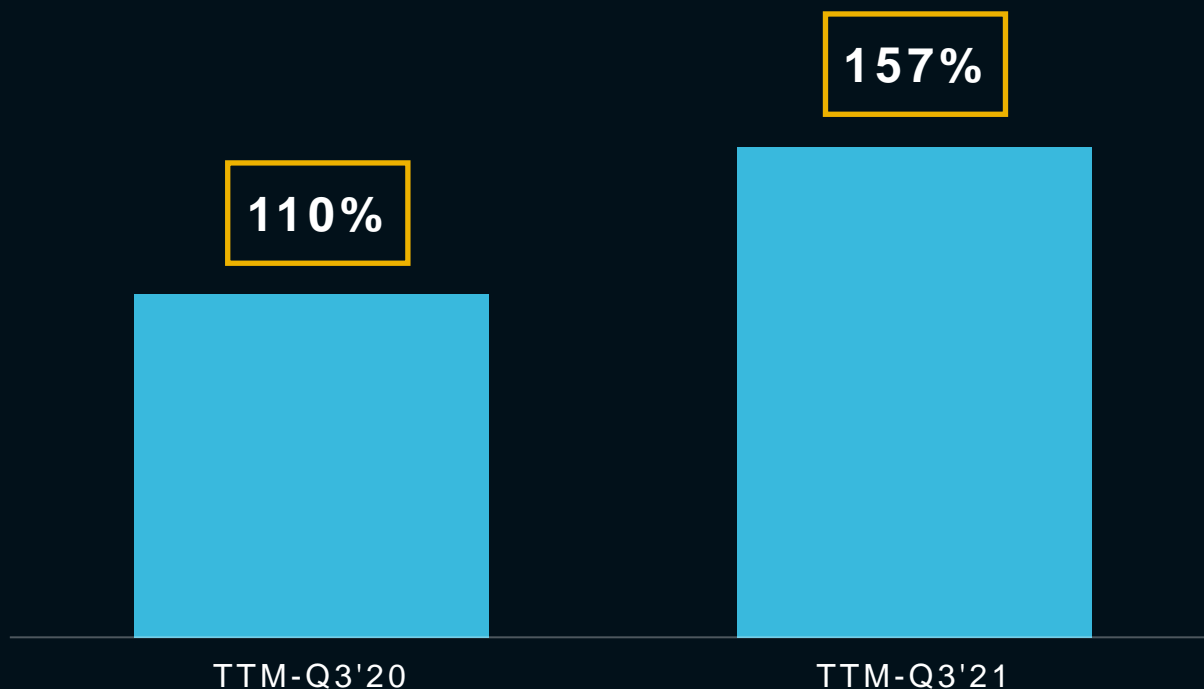
YOY DESKTOP
REVENUE GROWTH

49%

¹ Omnichannel video is the sum of online video plus CTV/OTT

GROWING REVENUE VISIBILITY AND PREDICTABILITY

NET DOLLAR-BASED RETENTION¹

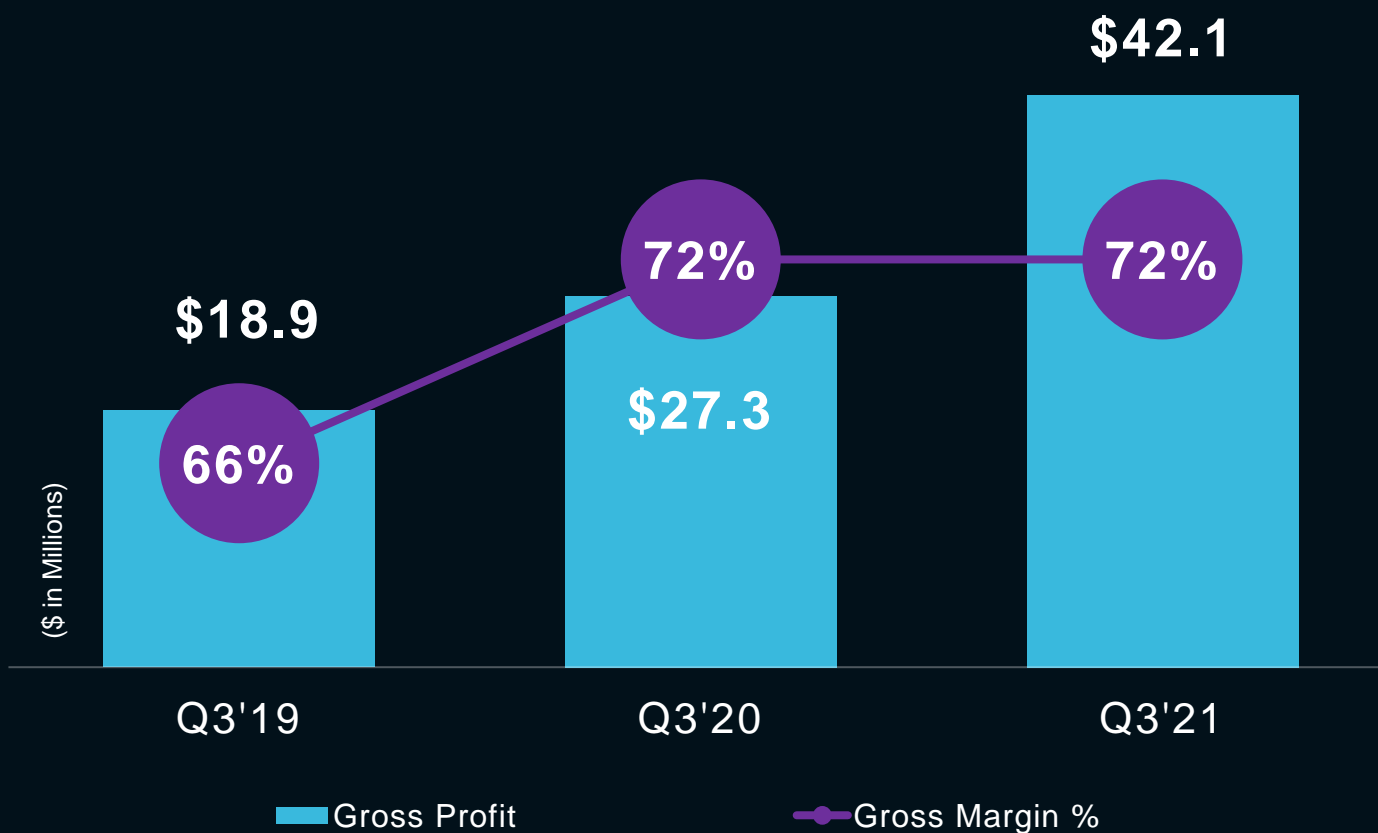


DRIVERS

- New Supply Path Optimization deals and agreement renewals
- Land and expand approach with usage-based business model
- Increased products implemented with or publishers
- Increased impression processing capacity, more than doubling year over year

¹ Net dollar-based retention is calculated by starting with the revenue from publishers in the trailing twelve months ended September 30, 2020 ("Prior Period Revenue"). We then calculate the revenue from these same publishers in the trailing twelve months ended September 30, 2021 ("Current Period Revenue") (including any upsells and net of contraction or attrition, but excluding revenue from new publishers. Our net dollar-based retention rate equals the Current Period Revenue divided by Prior Period Revenue.

ROBUST GROSS PROFITS

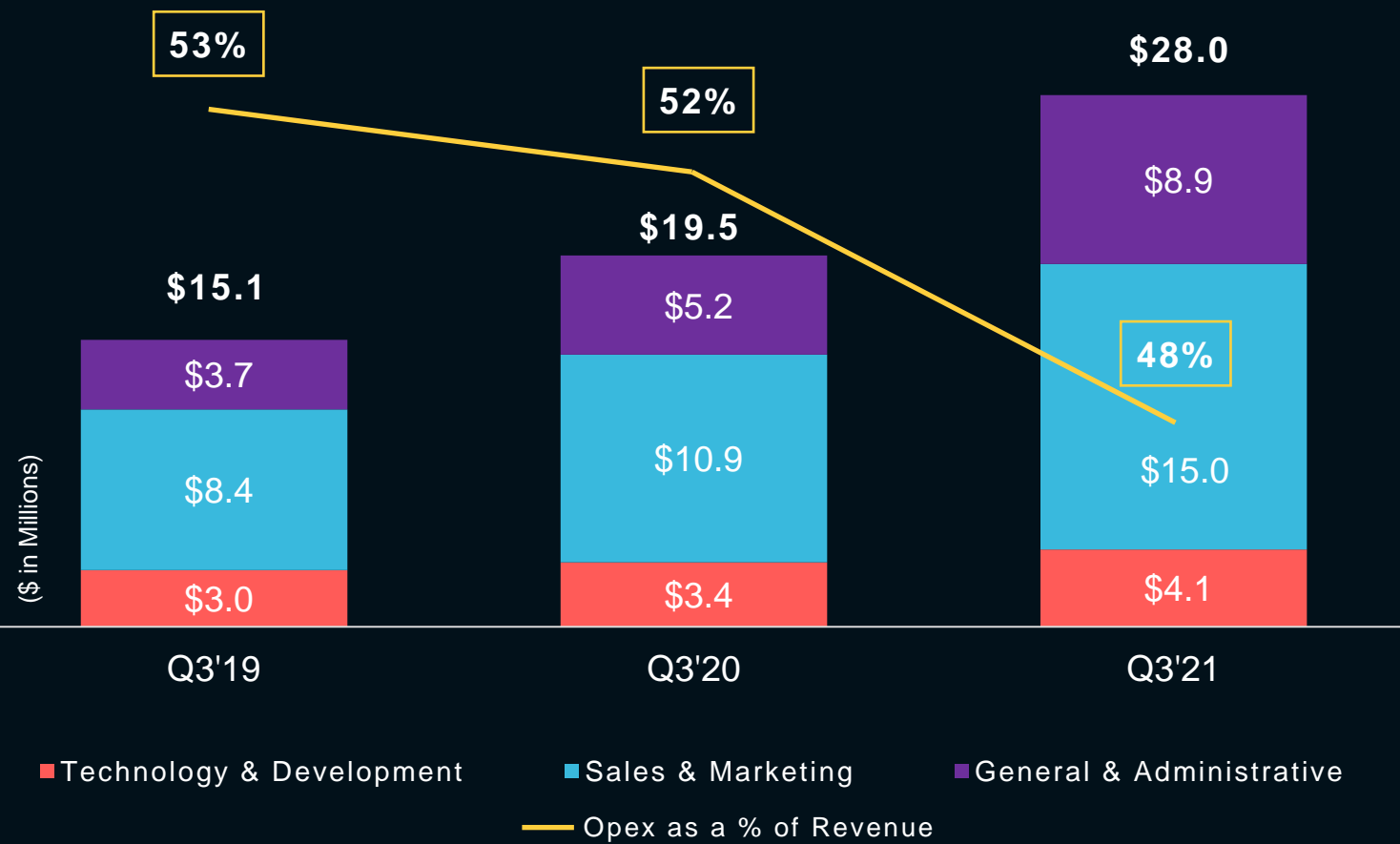


DRIVERS

High marginal profitability from structural leverage:

- 25% reduction in cost of revenue per million impressions processed
- Increased infrastructure utilization

OPERATING EXPENSES: INVESTING FOR GROWTH

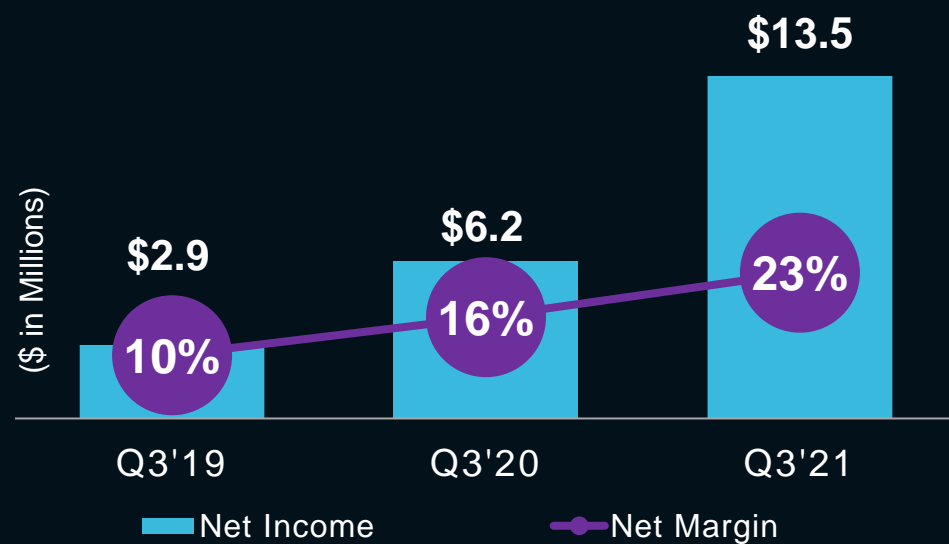


DRIVERS

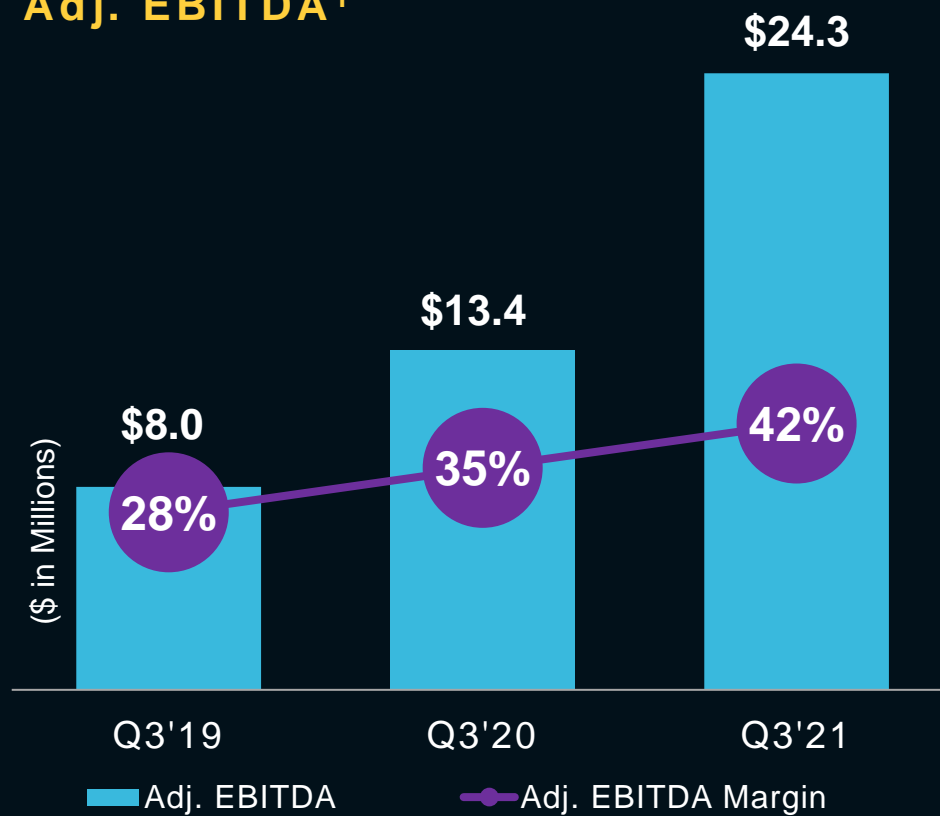
- Increased headcount growth, particularly in Sales, Customer Success and Engineering
- Incremental public company expenses and stock-based compensation in Q3'21
- Achieving scale efficiencies

INCREASING PROFITABILITY

NET INCOME



Adj. EBITDA¹



¹ Adjusted EBITDA and Adjusted EBITDA Margin are non-GAAP measures. A reconciliation of Adjusted EBITDA to net income is provided on slide 24.

DELIVERING CASH FLOW

NET CASH PROVIDED BY OPERATING ACTIVITIES



DRIVERS

- Workflow automation
- Continuous optimization of infrastructure (software and hardware)
- Offshore R&D leverage
- Focus on profitable publishers and ad impressions
- Efficient capacity expansion to capture growth / market share
- Working capital efficiency

COMPANY HIGHLIGHTS

- 1 | Significant Growth in Digital Ad Spend & Opportunity for Market Share Gains**
- 2 | Differentiated Cloud Infrastructure Platform Drives Superior Outcomes**
- 3 | Accelerating Revenue Growth Driven By Customer Retention, Innovation, and Buyer Spend Consolidation**
- 4 | Consistently Profitable with Strong Cash Flow**

Finance Appendix

NON-GAAP RECONCILIATION – ADJUSTED EBITDA

(\$ in Millions)

Three Months Ended September 30,

	2019	2020	2021
Net Income	\$2.9	\$6.2	\$13.5
Add back (deduct):			
Stock-Based Compensation	\$0.5	\$1.4	\$3.7
Depreciation and Amortization	\$3.2	\$4.2	\$6.3
Impairment of Internal Use Software	\$0.7	—	—
Interest Income	(\$0.3)	(\$0.1)	(\$0.1)
Provision for Income Taxes	\$1.0	\$1.6	\$0.8
Adjusted EBITDA	\$8.0	\$13.4	\$24.3
Revenue	\$28.5	\$37.8	\$58.1
Adjusted EBITDA Margin	28%	35%	42%